



## **Findings and Recommendations of the Fire Services Study**

**Medina, Minnesota**

**matrix**   
consulting group

# Study Objectives

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- ◆ The City is seeking a comprehensive fire services study focused on the future service needs of the City, including:
  - Gathering Input from internal and external stakeholders
  - Reviewing existing conditions of the contract fire services provided to the City
  - Development of analysis of future service needs
  - Development of future service delivery models
  - Opportunities to continue the relationship with the contract departments
  - Evaluation of the current fire station conditions and needs
  - Presentation of the findings to the City Council



# Methodological Overview

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- ◆ Extensive input from elected and appointed officials in the City of Medina through telephone interviews.
- ◆ Extensive input from Fire Department leadership through telephone interviews.
- ◆ Comprehensive data collection regarding organizational structure, resource allocation, workload demands, staffing levels, utilization and deployment.
- ◆ Full evaluation of the current service delivery model by the Fire Departments and impacts of any planned growth on future needs.
- ◆ Assessment of fire service delivery and resource options as well as support functions.



# Findings of the Current System

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- ◆ Call demand in the City is relatively low at 250 per year
- ◆ Highest call demand is in the Hamel response area
- ◆ All commercial and multi-family properties receive a fire safety inspection every three years
- ◆ Medical calls and auto accidents account for the majority of calls
- ◆ The fire stations are located in areas allowing for a 10 minute travel time expectation to the majority of the City

# Issues Impacting Fire Services

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- ◆ Risks of using contracted service providers
- ◆ Declining ability of the Fire Departments to recruit and retain volunteers
- ◆ Limited ownership by Medina in capital assets
- ◆ Lack of local control in management of fire services
- ◆ Lack of local control in the funding requests and spending by the Fire Departments
- ◆ Police Chief serving as a liaison for fire services
- ◆ Hamel Fire Station would still require contracting to adequately service other areas of the City



# Study Recommendations

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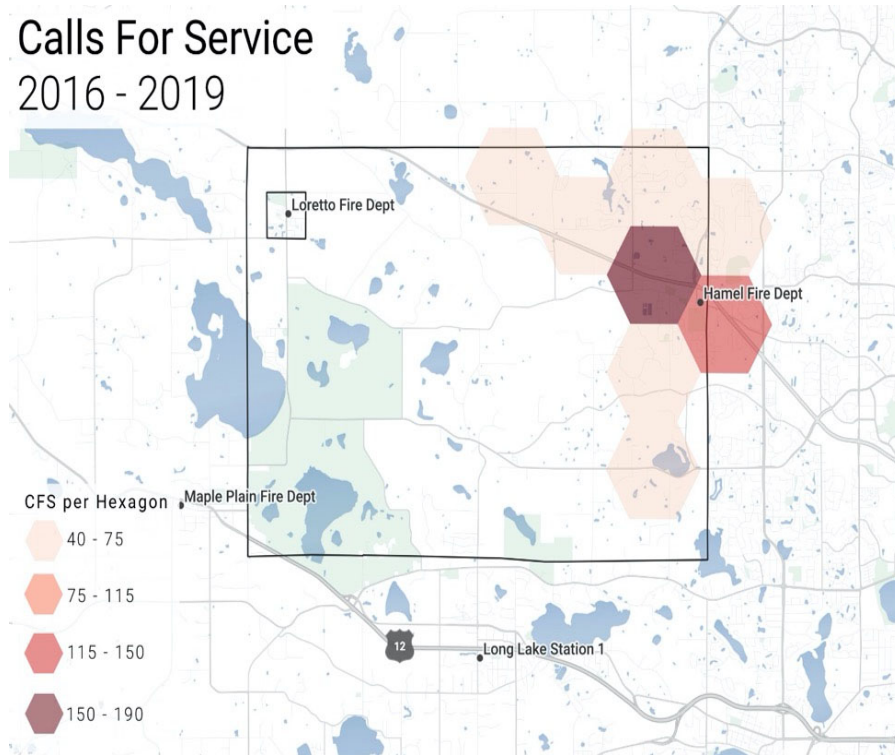
- ◆ Forming a municipal department will require acquisition of capital assets and construction of new centralized fire station
- ◆ Only pursue a municipal department if the formation of a joint powers agreement is not possible with surrounding communities
- ◆ Work to develop and create a joint powers agreement to form a fire district or authority with surrounding communities. Initially the focus should be with Long Lake and Loretto.
- ◆ Discontinue investing the fire station upkeep in Loretto and Hamel
- ◆ Do not pursue integrating a fire station in the public works center
- ◆ Upon development of a joint powers agreement, plan for and construct a new fire station in the City.



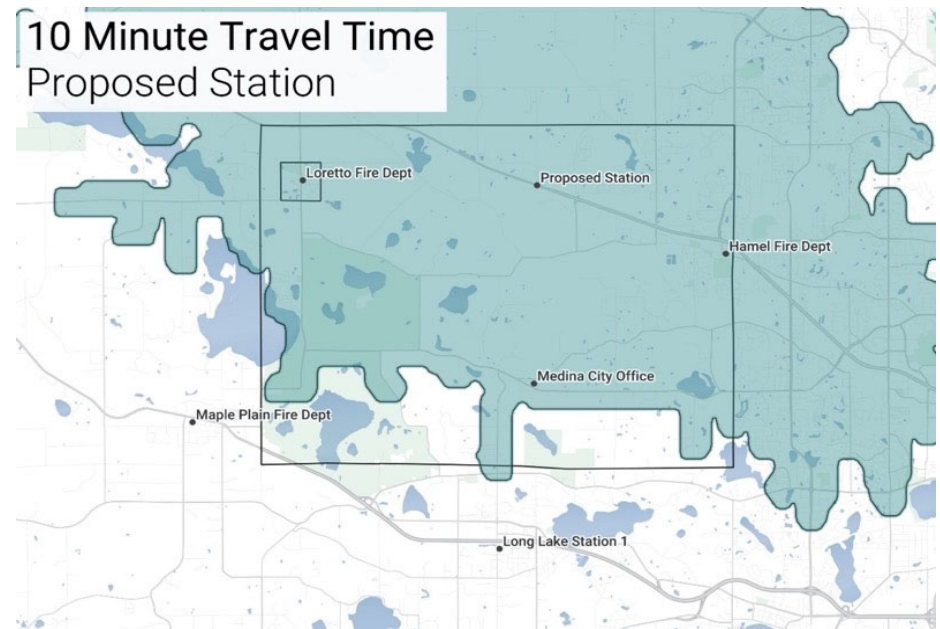


# Recommended Station Location

Calls For Service  
2016 - 2019



10 Minute Travel Time  
Proposed Station



# Questions/Comments

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